Rhodes School for the Performing Arts

District Improvement Plan

2023-2024 Goals/Performance Objectives/Strategies



Mission Statement

To develop critical thinkers who have the character to lead.

Vision

Rhodes School for the Performing Arts will be a model of educational excellence that develops students into people of integrity, who contribute to good of society, and who are equipped to successfully compete in the global marketplace.

Value Statement

Key Educational Elements:

- Provide an academically sound arts-rich curriculum that allows students to develop appreciation and skill in the fine arts.
- Allow students to study a variety of genres in the performing and visual arts, including art, music, dance, and drama.
- Develop comprehensive personal achievement plans for all RSPA students.
- Offer an interdisciplinary, project-based learning approach that requires students to demonstrate mastery of a wide range of skills in multiple subject areas, including math, language arts, fine arts, geography, science, and technology.

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Goals

Goal 1: Academic Improvement:

The LEA will increase performance scores on STAAR by June 2024.

Performance Objective 1: The LEA will improve the performance of SPED students by 10%. The students receiving special education services will increase their performance by 10% on STAAR assessments by June 2024.

Current SPED Scores:

3rd ELA - 33%, Math- 17% 4th ELA- 27%, Math- 34 % 5th ELA- 37%, Math- 43%, SCI - 17% 7th ELA-83%, Math- 33% 8th ELA -%, Math %,

SCI-%

Soc.St.-%

HB3 Goal

Evaluation Data Sources: DBAs, Mock STAAR, and 2024 STAAR

Strategy 1 Details	Reviews			
Strategy 1: The LEA will incorporate HQIM in all subject areas.		Formative		Summative
Strategy's Expected Result/Impact: The HQIM will help close learning gaps and accelerate instruction.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: C&I Department, At-Risk Coordinator, Instructional Specialist, Principals, Teachers				
Funding Sources: 279- TCLAS (ESSER III) - 279 - TCLAS (ESSER III)				
Strategy 2 Details		Rev	iews	
Strategy 2: Special Education training will be provided to teachers at the beginning of the year.		Formative		Summative
Strategy's Expected Result/Impact: Teachers will be better equipped and more aware of the students' needs and how to address their needs.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Special Education Director				

Strategy 3 Details	Reviews			
Strategy 3: The LEA will encourage and provide means for staff to work with students in small groups. RTI specialists		Summative		
conduct small group sessions with students to help close academic gaps.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Academic gaps will be closed. Staff Responsible for Monitoring: Special Education Director, At-Risk Coordinator, Teachers, Principals				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 1: Academic Improvement:

The LEA will increase performance scores on STAAR by June 2024.

Performance Objective 2: The LEA will increase performance scores by 10% on the following STAAR assessments for all students by June 2024.

Current Scores:

3rd ELA 60%, Math 42%

4th ELA 61%, Math 46 %

5th ELA 70%, Math 70%, SCI 61%

6th ELA 79%, Math 50%

7th ELA 91%, Math 71%

8th ELA 94%, Math 94%, SCI 90%, SS 61%

HB3 Goal

Evaluation Data Sources: DBAs, Mock STAAR, and 2024 STAAR

Strategy 1 Details		Reviews			
Strategy 1: The LEA will provide good Tier 1 sound teaching.		Formative			
Strategy's Expected Result/Impact: Academic gaps will be identified and closed by the classroom teacher. Staff Responsible for Monitoring: Teachers, C&I Campus Staff, At-Risk Coordinator, Principal		Jan	Mar	June	
Stan Responsible for Monitoring: Teachers, Car Campus Stan, At-Risk Coordinator, Principal					
Strategy 2 Details		Rev	views		
Strategy 2: Students will take NWEA B.O.Y. to identify academic challenges. To pair with prior year STAAR data to		Formative		Summative	
identify students at risk for academic failure. Identified students will be served by an RTI Specialist beginning the first six weeks of school.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Students previously identified as at-risk, scores will improve by M.O.Y.	N/A				
Staff Responsible for Monitoring: Teachers, RTI Specialists, C and I Dept. Heads, & Principle					
Problem Statements: Student Learning 1					
Strategy 3 Details		Reviews			
Strategy 3: C&I Coaches will tutor at-risk students beginning in Spring 2024 and work with the teacher in the Fall of 2023	Formative Su			Summative	
Strategy's Expected Result/Impact: Coaches will help with learning lost in the spring and will train teachers by modeling how create and to analyze assessment data in order to differentiate learning for each student.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Principals					

Strategy 4 Details		Reviews		
Strategy 4: The LEA will promote the teaching and repetition of math facts. Math facts will be visible throughout the		Formative		
campuses. Strategy's Expected Result/Impact: Students will increase score in Math. Staff Responsible for Monitoring: Teachers, Principals, LEA/Campus-based C&I.	Nov	Jan	Mar	June
Strategy 5 Details		Rev	views	
Strategy 5: The LEA will promote attendance incentives and announce competition winners of the attendance awards.		Formative		Summative
	Nov	Jan	Mar	June
Strategy 6 Details		Rev	iews	
Strategy 6: Recruit and Retain Teachers:		Formative		Summative
The LEA will attract and retain highly qualified and talented employees who will advance and promote academic and character education for all students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: The LEA will hire more highly qualified teachers which will have an impact on equity and quality of instruction for all students.	N/A			
Staff Responsible for Monitoring: Superintendent, HR				
Problem Statements: Student Learning 2 Funding Sources: Contracted HR services - 255 - Title II, Part A				
No Progress Accomplished — Continue/Modify	X Discor	ntinue	1	- 1

Performance Objective 2 Problem Statements:

Student Learning

Problem Statement 1: RSPA must close academic gaps Root Cause: The LEA needs more intensive small group instruction to close academic gaps.

Problem Statement 2: The LEA must hire and retain teachers. Root Cause: The State of Texas has a teacher shortage.

Goal 1: Academic Improvement:

The LEA will increase performance scores on STAAR by June 2024.

Performance Objective 3: The LEA will increase performance scores by 10% on the following STAAR assessments for ESL students by June 2024.

HB3 Goal

Evaluation Data Sources: Student Performance on STAAR Scores in all subject areas tested.

Strategy 1 Details		Reviews		
Strategy 1: The LEA will ensure that bilingual dictionaries are available to all ESL students.		Formative		
Strategy's Expected Result/Impact: Student will be able to translate vocabulary which will help increase comprehension.		Jan	Mar	June
Staff Responsible for Monitoring: ESL Teacher, Teacher, C&I Campus-based				
Strategy 2 Details		Rev	iews	
Strategy 2: The LEA will encourage teachers to obtain content and language training to better understand best practices for		Formative		Summative
eaching ESL students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Teachers will gain understanding of how to incorporate strategies in their lessons to help ESL students to increase comprehension.				
Staff Responsible for Monitoring: ESL Teachers, C&I staff, Principals				
Strategy 3 Details		Rev	iews	1
Strategy 5 Details		1101	10.1.5	
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding		Formative	10,110	Summative
	Nov		Mar	Summative June
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding Educational Centers throughout Texas	Nov	Formative	T	
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding Educational Centers throughout Texas District C & I District level Special Populations STAAR Training	Nov	Formative	T	
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding Educational Centers throughout Texas District C & I District level Special Populations STAAR Training Lead4Ward	Nov	Formative	T	
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding Educational Centers throughout Texas District C & I District level Special Populations STAAR Training Lead4Ward P-Tess/T-Tess	Nov	Formative	T	
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding Educational Centers throughout Texas District C & I District level Special Populations STAAR Training Lead4Ward P-Tess/T-Tess Harris County Department of Education and (others) Strategy's Expected Result/Impact: District level staff will provide teachers and staff with current professional	Nov	Formative	T	
Strategy 3: The LEA will provide professional development with the following vendors: Region 4 and surrounding Educational Centers throughout Texas District C & I District level Special Populations STAAR Training Lead4Ward P-Tess/T-Tess Harris County Department of Education and (others)	Nov	Formative	T	

Goal 2: Well-Rounded Education:

The LEA will provide a well-rounded education for scholars and families.

Performance Objective 1: The LEA will increase the awareness for families to utilize the LEA's Counselor/ Social Worker to provide wrap-around services. These services will help students and families get help and assistance needed post-pandemic.

Evaluation Data Sources: Surveys

Strategy 1 Details	Reviews			
Strategy 1: RSPA will provide McKinney-Vento and Title I related services to students who have been identified as		Formative		Summative
homeless. Strategy's Expected Result/Impact: Students' needs will be met and students will be able to focus on their academics.	will be able to focus on their Nov Jan Mar			June
Staff Responsible for Monitoring: Counselor				
Strategy 2 Details		Rev	views	
Strategy 2: Prevention of over-use of discipline: The LEA will train Principals on steps to take when discipline is needed		Formative		Summative
for students with special needs. The LEA will promote restorative discipline practices and character education.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: The training and practices will prevent the overuse of discipline and keep students in the classroom to continue instruction. Staff Responsible for Monitoring: Special Education Director, Principals, Teachers (Character Education), Counselor.				
Strategy 3 Details		Rev	views	<u>'</u>
Strategy 3: The LEA will supplement field experience costs.		Formative		Summative
Strategy's Expected Result/Impact: Students will have more real-world exposure and be able to connect those experiences to classroom experiences.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principals, teachers				
Strategy 4 Details		Rev	views	l
Strategy 4: The Counselor/Social Worker will work with 8th-grade students to develop a transition plan for 9th-grade. Field		Formative		Summative
trips to the high school will be planned to help students with future career and secondary academic plans. Strategy's Expected Result/Impact: The students will be ready to transition to high school and be on the right	Nov	Jan	Mar	June

academic path for their future career choice. Staff Responsible for Monitoring: Counselor			N/A		
% No Progre	ss (100%) Accomplished	Continue/Modify	X Discon	<u>I</u> tinue	

Goal 2: Well-Rounded Education:

The LEA will provide a well-rounded education for scholars and families.

Performance Objective 2: The LEA will promote Parent, Family & Community Engagement.

Evaluation Data Sources: Surveys

Strategy 1 Details	Reviews			
Strategy 1: The LEA will partner with community services to provide opportunities and necessities to all students		Formative		Summative
(Prioritizing homeless and struggling families);	Nov	Jan	Mar	June
Free immunizations to the community	1101	9411	17141	June
Host a Thanksgiving luncheon for families				
Give free turkeys for Thanksgiving				
Free uniforms				
Food from the local food bank				
Shopping sprees				
Provide ways for families to help with community service events.				
Provide information on resources for the holidays.				
Send out information via newsletters on resources available to the community throughout the year.				
Provide surveys to ensure we are meeting the parents' needs: by asking questions like: "What are we not doing that you want				
to see?"				
Provide an opportunity for the students/parents to meet with the Principals /Superintendent to ask what they want to see.				
Strategy's Expected Result/Impact: These actions will provide more community engagement for the LEA.				
Staff Responsible for Monitoring: School Support Officer, Title 1 Coordinator, Principals, Communication				
Specialist				
Strategy 2 Details		Rev	views	•
Strategy 2: The LEA will provide more parent engagement opportunities for families and the community such as:		Formative		Summative
District Block Party SLEDS	Nov	Jan	Mar	June
Fine Arts Programs				
Health and Fitness Community Events				
Cultural Events				
Cultural E Tunio				
Strategy's Expected Result/Impact: The more caregivers are involved with the scholars' learning, the more student				
success is expected.				
Staff Responsible for Monitoring: Superintendent, School Support Officer, Principals, and Fine Arts Director				

Strategy 3 Details	Reviews			
Strategy 3: The LEA will promote Parent & Family Engagement by providing:	Formative Su			Summative
Homework help night; Family newsletters on how to help at home; Offering bi-monthly meetings for parents after school with free babysitting services and snacks served; Classes to help parents with resume writing and health awareness by exercising via dancing; The Parent & Family Engagement Policy; Universal parent contact log; Rhodes Parents University; Face-to-face lunch and learn (30 minutes of academic/ 30 minutes of social interaction of lessons with Counselor/ Superintendent/Principal); Painting with the twist; Take your parents to school day. PFE Training Strategy's Expected Result/Impact: These actions will provide more parent & family engagement for the LEA. Staff Responsible for Monitoring: School Support Officer, Principals	Nov	Jan	Mar	June
No Progress Continue/Modify	X Discon	tinue		

Goal 2: Well-Rounded Education:

The LEA will provide a well-rounded education for scholars and families.

Performance Objective 3: The LEA will provide a well-rounded program of instruction to meet he academic needs of all students (i.e. fina arts and S.T.E.A.M.).

Evaluation Data Sources: Science Fair, Annual Theater Production, and Spring Recitals

Strategy 1 Details	Reviews			
Strategy 1: All students will participate in Science fair and Spring Recitals. Students grades 2 -8 will participate in the		Formative		Summative
annual Winter Production.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Improved school attendance; Student survey shows at least 80% satisfaction with RSPA	N/A			
Staff Responsible for Monitoring: Fine arts teachers and Dept. Head, and principal				
No Progress Accomplished — Continue/Modify	X Discon	tinue		•

Goal 3: Safety:

The LEA will establish and implement a safety plan to maintain safe and secure schools throughout the district.

Performance Objective 1: The LEA will have a written plan of action that staff can easily read in case of an emergency.

Evaluation Data Sources: Easy to read flow charts/plans of actions.

Strategy 1 Details	Reviews			
Strategy 1: Each campus will develop a customized chart /plan of action for emergencies.	Formative			Summative
Strategy's Expected Result/Impact: Assist/direct/prepare staff on what to do if a crisis should arise.	Nov	Nov Jan Ma		June
Staff Responsible for Monitoring: Principals, Counselors, Teachers, Paras, Nurse, Peims				
Strategy 2 Details		Rev	views	'
Strategy 2: The LEA will provide fencing, lighting, a buzzer system, cameras, Remind 101 (a mass communication	Formative Sun			Summative
system)/(Constant Contact) for the campuses.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Schools will be safer from outside threats.				
Staff Responsible for Monitoring: Safe Schools Manager, Maintenance Department, Principals, IT Director				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 4: School Culture-Team Building

The LEA will promote healthy school culture and conduct team-building experiences for staff members.

Performance Objective 1: The LEA will host annual events to promote culture and team-building events. EX:

Leadership Retreat

Staff Retreat

Staff Orientation

Back to School Rally

Attend PDs to keep the staff up to date with policies concerning Charter Schools.

Evaluation Data Sources: Remind, Surveys

Strategy 1 Details	Reviews			
Strategy 1: The LEA will contract with a 3rd party vendor to train leaders on how to work with staff conflicts and how to become better leaders. Strategy's Expected Result/Impact: The LEA will be able to retain staff members. Staff Responsible for Monitoring: HR, Superintendent, School Support Officer	Formative			Summative
	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: The LEA will continue to be transparent and accurate in communication. The LEA will use the following methods to communicate with families: Communication Specialist Website Monthly Bulletin Remind School Mint Social Media Chalk Talk Strategy's Expected Result/Impact: All stakeholders will be informed of the activities of the LEA. Staff Responsible for Monitoring: Communication Specialist	Formative Summat			Summative
	Nov	Jan	Mar	June

Strategy 3 Details	Reviews			
Strategy 3: The LEA will continue to provide a new teacher mentor program that will help provide educational equity. The mentor will work with new and tenured educators that struggle in certain areas.	Formative			Summative
	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Teachers will be able to learn about their roles and expectations as a teacher at The Rhodes School for the Performing Arts. Tenured teachers will be able to learn best practices and evolve in their craft. Staff Responsible for Monitoring: New teacher mentor Problem Statements: Student Learning 2 Funding Sources: New Teacher Mentor - 282-ESSER III	N/A			
No Progress Accomplished Continue/Modify	X Discon	ntinue	-	•

Performance Objective 1 Problem Statements:

Student Learning

Problem Statement 2: The LEA must hire and retain teachers. **Root Cause**: The State of Texas has a teacher shortage.

Goal 4: School Culture-Team Building

The LEA will promote healthy school culture and conduct team-building experiences for staff members.

Performance Objective 2: The LEA will plan for new teachers who join RSPA mid-year by training them before they enter the classroom.

Evaluation Data Sources: Survey

Strategy 1 Details	Reviews			
Strategy 1: C&I Department and the campus Principals will be responsible for training the new teachers a week prior to	Formative Summa			Summative
entering the classroom; The Principal will provide a checklist for new employees; The Principal will provide a mentor; C&I Coaches will train on curriculum; The Lead Teacher will train on Web-smart Grade-book	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: New teachers will be prepared to work efficiently prior to entering the classroom. Staff Responsible for Monitoring: C&I, Principals, Mentor, Coaches, Lead Teacher				
No Progress Continue/Modify	X Discon	ntinue		•

Goal 4: School Culture-Team Building

The LEA will promote healthy school culture and conduct team-building experiences for staff members.

Performance Objective 3: The LEA will promote effective communication and various modes of communication to reach all stakeholders.

Evaluation Data Sources: Survets